Diversity of physicians in leadership and academic positions in Alberta: a cross-sectional survey

Shannon M Ruzycki o, ^{1,2} Pamela Roach, Sofia B Ahmed, ^{1,2} Cheryl Barnabe, ^{1,2} Jayna Holroyd-Leduc

► Additional supplemental material is published online only. To view, please visit the journal online (http://dx.doi. org/10.1136/leader-2021-000554).

¹Department of Medicine, University of Calgary, Calgary, Alberta, Canada ²Department of Community Health Sciences, University of Calgary, Calgary, Alberta, Canada

³Department of Family Medicine, University of Calgary, Calgary, Alberta, Canada

Correspondence to

Dr Shannon M Ruzycki, Department of Medicine, University of Calgary, Calgary, AB T2N 1N4, Canada; shannon.ruzycki@ucalgary.ca

Received 30 August 2021 Accepted 10 January 2022 Published Online First 20 January 2022

ABSTRACT

Background Efforts to reduce barriers and disparities faced by marginalised physicians are limited by a lack of data on the current diversity of the Canadian physician workforce. We aimed to characterise the diversity of the Albertan physician workforce.

Methods This cross-sectional survey, open to all Albertan physicians from 1 September 2020 to 6 October 2021, measured the proportion of physicians from traditionally under-represented groups, including those with diverse gender identities, disabilities and from racial minorities.

Results There were 1087 respondents (9.3% response rate); of whom 33.4% identified as cisgender men (n=363), 46.8% as cisgender women (n=509) and less than 3% as gender diverse. Fewer than 5% were members of the LGBTQI2S+community. Half were white (n=547), 4.6% were black (n=50) and fewer than 3% were Indigenous or Latinx. Over one-third reported a disability (n=368, 33.9%). There were 303 white cisgender women (27.9%), 189 white cisgender men (17.4%), 136 black, Indigenous or person of colour (BIPOC) cisgender men (12.5%) and 151 BIPOC cisgender women (13.9%). Compared with BIPOC physicians, white participants were over-represented in leadership positions (64.2% and 32.1%; p=0.06) and academic roles (78.7% and 66.9%; p<0.01). Cisgender women had less often applied for academic promotion than cisgender men (85.4% and 78.3%, respectively, p=0.01), and BIPOC physicians had been denied promotion more frequently (7.7% compared with 4.4%; p=0.47).

Conclusion Many Albertan physicians may experience marginalisation through at least one protected characteristic. There were race-based and gender-based differences in experiences of medical leadership and academic promotion which may explain observed disparities in these positions. To increase diversity and representation in medicine, medical organisations should focus on inclusive cultures and environments. Universities should focus efforts on supporting BIPOC physicians, especially BIPOC cisgender women, in applying for promotion.



© Author(s) (or their employer(s)) 2022. No commercial re-use. See rights and permissions. Published by BMJ.

To cite: Ruzycki SM, Roach P, Ahmed SB, *et al. BMJ Leader* 2022;**6**:278–285.

278

INTRODUCTION

Diversity among the physician workforce is associated with improved outcomes for patients¹ and trainees.² In addition, a lack of diversity among physicians is an issue of justice, as it may signal an unequal distribution of barriers³ or discrimination⁴ that disadvantage specific groups of physicians. While data on physician sex are systematically collected by the Canadian Institute of Health

Information,⁵ data on other protected characteristics such as race, ethnicity, ability and gender identity is unknown or estimated for Canadian physicians.^{6–8} Further, while cross-sectional studies have found that some demographic groups such as women⁹ or black¹⁰ physicians are under-represented in medical leadership and academic positions relative to their total proportion in the physician workforce, these data are also not routinely collected. This lack of data prevents identification and therefore mitigation of gaps and barriers experienced by under-represented groups in recruitment, admission, retention, hiring and promotion of physicians.

The aim of this study was to characterise the diversity of physicians currently working in Alberta, including their leadership roles and academic appointments. Describing representation in the physician workforce can be leveraged to improve hiring processes, reduce barriers for marginalised physicians, direct advocacy and focus future research efforts. These data were collected as part of a larger survey of Alberta physicians.

METHODS Study design and ethics

This manuscript describes a subset of results characterising the diversity of the physician workforce collected during a larger, cross-sectional survey that was circulated to all physicians in Alberta. The survey was developed by a diverse team of physicians, students and researchers at the University of Calgary; this team included First Nations, Métis, settler and racial minority people. All respondents provided informed consent and participation was uncompensated, anonymous and voluntary. This manuscript is structured according to the Checklist for Reporting Results of Internet E-Surveys¹¹ and Consolidated Criteria for Reporting Qualitative Research¹² guidelines for reporting survey and qualitative research, respectively.

Survey development and description

The survey was developed from existing literature and in consultation with multiple stakeholders, including the University of Calgary Cumming School of Medicine's Office of Professionalism, Equity and Diversity, the Department of Medicine's Anti-Racism Task Force and Equity and Diversity Working Group, Indigenous medical students and faculty members, Alberta Health Services' Employee Relations and Medical Affairs, and physicians with lived experience of marginalisation. The survey was pilot tested for face validity, length, completeness and clarity by twenty physicians who were diverse



in race, ethnicity, Indigenous status, gender identity, career stage, practice setting and specialty. Items were added, revised, removed or otherwise adapted based on written feedback. The survey was administered using Qualtrics (Qualtrics, Provo, Utah, USA). Participants were not allowed to return to previous questions or sections. Respondent IP addresses were not recorded, to protect participant anonymity.

The survey contained seven domains: demographics, work-place characteristics, leadership roles, gender-based workplace harassment and discrimination, race-based workplace harassment and discrimination, explicit anti-indigenous bias and implicit anti-Indigenous bias (online supplemental appendix 1). The results of this manuscript focus on describing the demographics, workplace characteristics, and leadership and academic roles of Albertan physicians. The results of other sections are reported elsewhere.

The number of survey questions varied by participant based on previous responses (minimum 65, maximum 175). All questions included a 'prefer not to answer' response option and, where relevant, a free-text response. There were 25 demographic questions, aimed to understand the diversity of physicians based on protected characteristics in the Canadian Charter of Rights and Freedoms. Phrasing of items and responses was based on best practices for sensitive survey questions. ¹³ ¹⁴ Workplace characteristics contained a maximum of 19 items to understand the physician's practice discipline, location, and, where relevant, academic positions. Promotion was defined as advancement in faculty rank. Leadership roles included any self-defined position of responsibility, and this domain contained a maximum of 13 items about the number, type, time commitment and compensation for leadership positions.

Participants and recruitment

All 11688 practising physicians in Alberta were included in the sampling frame. The survey access link was circulated in the September 2020 newsletter of the Alberta Medical Association (reach of 14 000, which may include retired physicians and duplicate email addresses), the College of Physicians and Surgeons of Alberta (11730 recipients), and the Alberta Health Services newsletter (9158 recipients). The social media accounts of these organisations directed potential participants to these newsletters to complete the survey. The survey was open from 1 September 2020 to 15 October 2020 (6 weeks).

Definitions and terminology

BIPOC refers to black, Indigenous and people of colour and was used to refer to physicians who are minoritised based on race. We have combined this group to examine intersectional identities of race and gender while protecting the anonymity of participants from smaller demographic categories; however, this is a heterogeneous group with a diverse range of lived experiences.

In this project, we use the term 'other ability' along with 'disability' to refer to physical or cognitive health conditions that often require adaptations for people to navigate their environments. There are different opinions among people with disabilities/other abilities about the most inclusive language to discuss this diverse group of health conditions. We aim to be personfirst and strengths-based when discussing disabilities and other abilities in this work, but acknowledge that preferences differ between communities and individuals.

Analysis

Complete data was available to a single member of the study team (SMR) to reduce risk of participant identification. When necessary, only relevant, non-identifiable data was shared among team members in aggregate. Response rates per subgroup were calculated using Albertan data from the Canadian Institute for Health Information, which only reports binary, self-identified sex of physicians. ¹⁵ Data on the race and Indigenous status of Canadian physicians and the general demographic information of Alberta was obtained from the Statistics Canada 2016 or 2012 Census, where available. ⁸ ¹⁶ ¹⁷

Data are primarily reported using median and IQR. Responses were stratified by self-reported gender identity, race and intersectional identities of gender identity and race (white cisgender men, white cisgender women, BIPOC cisgender men and BIPOC cisgender women). χ^2 tests were used to compare count outcomes for categorical data, the Wilcoxon rank-sum test was used to compare non-parametric continuous measures between two groups and Kruskal-Wallis tests were used to compare non-parametric continuous measures between intersectional identities. Data analysis was performed using Stata (version 15.1).

RESULTS

Work and personal demographics

There were 1087 responses, for an overall response rate of 9.3%. Demographic and work characteristics of respondents are presented in tables 1 and 2. One-fifth of respondents did not report their discipline of practice (n=212, 19.5%); 43.7% of respondents were in medical disciplines, and 33.4% were family physicians. The response rate for family physicians was greater than for medical and surgical specialists (15.4% compared with 8.5% and 7.8%, respectively). Most participants worked in a metropolitan centre (67.6%, n=644).

Of all respondents, 33.4% identified as cisgender men (n=363, response rate 5.3%), 46.8% as cisgender women (n=509, response rate 11.8%) and fewer than 25 individuals as either transgender, non-binary gender, gender diverse, two-spirit or a gender that was not listed (table 1). Of the latter group, less than half had shared their gender identity with their physician leader, coworkers or patients. Between 25 and 50 individuals were members of the LGBTQI2S+community and about two-thirds had shared their sexual orientation with their physician leaders or co-workers and less than one-fifth shared their sexual orientation with patients.

Half of respondents were white (n=547), less than 5% identified as each of black, Indigenous, Hispanic, Latinx, Middle Eastern, or Southeast Asian, and less than 10% identified as either South or East Asian (table 1). There were 23.4% of participants who were white cisgender men (n=194) and 39.2% who were white cisgender women (n=326)(table 2). Notably, 16.7% of respondents preferred not to disclose their race or gender identity.

There were 33.9% of respondents who reported having a disability (n=368), mostly commonly a mental health disorder (n=80, 8.6%), followed by a chronic illness (<5%)(table 1). Overall, 31.8% and 17.8% of respondents considered themselves a visible and non-visible minority, respectively (n=346, n=194).

Leadership roles

There were 386 respondents who held a current leadership position (35.5%) (table 3). Among our participants, there was a similar proportion of cisgender women and cisgender men

Original research

 Table 1
 Demographic and workplace representation of the survey cohort, compared with known characteristics of Albertan or Canadian physicians and the general population of Alberta

and the general population of Al	berta			
Characteristics	Survey respondents (n)	Survey respondents (%)	Albertan physicians	General population
ntire cohort	1087	_	9.3%	
Demographic characteristics of surv	vey respondents			
Gender identity				
	Survey respondents (n)	Survey respondents (%)	Sex of Albertan physicians ⁵	Sex or gender identity of Albertans ³⁵
Cisgender men	363	33.4	60.8%	50.1%
Cisgender women	509	46.8	39.2%	49.9%
Transgender men	1–25	<3%	Unknown/Not collected	
Transgender women	1–25			
Non-binary gender	1–25			
Gender diverse	1–25			
Two Spirit	1–25			
Self-described, unsure or preferred not to answer	48	18.5		
Sexual orientation				
	Survey respondents (n)	Survey respondents (%)	Sexual orientation of physicians	Sexual orientation of Canadians ³⁶
Member of the LGBTQI2S+community	25–50	<5%	Unknown	3.0%
Heterosexual	>1000	>95%		97.0%
Racial identity*				
	Survey respondents (n)	Survey respondents (%)	Racial identity of Canadian physicians ⁸	Racial identity of Albertan residents ³⁵
Black	50	4.6	2.2%	3.3%
White	547	50.3	70.3%	76.5%
ndigenous	1–25	<3%	<1%	6.5%
Hispanic	1–25	<3%	<1%	1.4%
Latinx	1–25	<3%		
Middle Eastern	53	4.9	3.5%	1.4%
South Asian	82	7.5	10.4%	5.8%
East Asian	67	6.2	7.4%	4.0%
Southeast Asian	1–25	<3%	1.2%	1.1%
Race not listed	33	3.0	Unknown	Unknown
Preferred not to answer	188	17.3		
Ability				
	Survey respondents (n)	Survey respondents (%)	Prevalence of disability among physicians	Prevalence of disability amon Albertan adults ¹⁷
No disability or other ability	693	74.1	Unknown	87.5%
An other ability or disability*	368	33.9		12.5%
A sensory impairment	25–50	<5%		5.5%
A learning disability	25–50	<5%		2.0%
A long-term medical illness	25–50	<5%		Not reported
A mobility or functional impairment	1–25	<3%		6.4%
A mental health disorder	80	8.6		3.3%
A temporary impairment	1–25	<3%		Not reported
A other ability not listed above	1–25	<3%		Unknown
Prefer not to answer	25–50	<5%		
Work characteristics of survey resp	ondents			
	Survey respondents (n)	Survey respondents (%)	Albertan physicians ⁵	
Discipline of practice				
Family medicine	291	33.4	50.0%	
Medical specialty	381	43.7	39.9%	
Surgical specialty	88	10.1	10.1%	
Not listed	96	11.1	Unknown	
Preferred not to answer	15	1.7		
Years in practice				
<5 years	180	20.8	5.9%	

Table 1 Continued				
Characteristics	Survey respondents (n)	Survey respondents (%)	Albertan physicians	General population
5–10 years	178	20.6	15.5%	
11–15 years	125	14.5	14.8%	
16–20 years	104	12.0	13.8%	
21–25 years	88	10.2	13.1%	
Longer than 25 years	181	20.9	36.9%	
Practice location				
Metropolitan centre	644	67.6	92.7%	
Urban centre	105	11.0		
Large rural centre	44	4.6	7.3%	
Rural area	62	6.5		
Remove area	21	2.2		
Not listed	77	8.1	Unknown	
Practice setting*				
Hospital	601	63.1		
Outpatient clinic	482	50.6		
Primary care network	152	15.9		
Non-clinical administrative role	111	11.6		
Not described	80	8.4		
University affiliation	695	63.9		
University of Alberta	206	19.0		
University of Calgary	437	40.2		

^{*}Multiple responses permitted, percentages may exceed 100%.

LGBTQI2S+, Lesbian, gay, bisexual, transgender, queer, questioning, intersex, and two-spirit - a diverse group of people who have a sexual orientation other than heterosexual and/or a gender identity other than cisgender.

leaders (41.1% and 46.0%; p=0.15). Though 50.3% of the study sample were white, 64.2% of participants with leadership roles were white, compared with 32.1% of leaders who identified as BIPOC (p=0.06; table 3; figure 1). Fewer than 5% of persons in leadership positions were black and fewer than 3% were Indigenous. As a proportion of respondents in their race and gender identity group, white cisgender men respondents occupied the highest proportion of leadership roles, though this difference did not reach statistical significance (53.4%, n=101 of 189; p=0.15; table 3; figure 2A).

Most leadership roles were compensated (n=247, 64.0%; table 3; figure 2A) and compensation did not differ by race, gender identity or intersectional identities (p=0.53, p=0.66, and p=0.53, respectively). Fewer cisgender women had a full-time equivalent (FTE) allocation for their primary role compared with cisgender men (p=0.002; figure 2A). Over a quarter of physician leaders always exceeded their compensated FTE for their leadership role (figure 2B); exceeding the compensated FTE was least common for white cisgender men compared with other groups (figure 2B).

Thirteen per cent of participants were on an equity, diversity or inclusion (EDI) committee (n=95; figure 2A). BIPOC and cisgender women respondents were more often on an

EDI committee than white and cisgender men participants (p=0.03 and p=0.004), and BIPOC cisgender women were more often on EDI committees than any other group (p=0.001).

Academic positions

There were 637 participants (58.6%) who had an academic affiliation (table 3; figures 1 and 3). There was no difference in the proportion of cisgender men and women who had academic affiliations (69.7% and 72.7%, respectively, p=0.28); however, a greater proportion of white respondents had academic positions compared with BIPOC respondents (78.7% and 66.9%, p<0.01). There were fewer than 25 total black and Indigenous physician respondents with academic affiliations (<5%).

A greater proportion of cisgender women reported being told not to apply for promotion compared with cisgender men (19.8% (n=71) compared with 12.8% (n=32), p=0.03) (figure 3). Most participants commented that they were told by their leadership that they were not 'ready', not qualified, nor did not have enough publications. Seven cisgender women reported maternal discrimination related to their promotions; examples included being told that 'women tended to 'not be successful in academic positions because they had competing priorities",

Table 2	Condor identity and	race of participants	(0/ by column	row where applicable)
Table 2	Gender Identity and	race of participants.	(% by column.	. row where applicable)

								Prefer not to
	Entire cohort	Black	White	Asian	Indigenous	Hispanic/Latinx	Middle Eastern	answer
Entire cohort	1087	25–50 (~5%)	547 (50.3)	278 (25.6)	1–25 (<3%)	1–25 (<3%)	53 (4.9%)	181 (16.7)
Cisgender men	363 (33.4)	0-25 (<3%)	194 (23.4)	87 (8.0)	0-25 (<3%)	0-25 (<3%)	27 (2.5%)	
Cisgender women	509 (46.8)	0-25 (<3%)	326 (39.2)	104 (9.6)	0-25 (<3%)	0-25 (<3%)	0-25 (<3%)	
Transgender, non-binary gender, two-spirit, gender diverse or self- described gender	25–50 (<5%)	0–25 (<3%)	0–25 (<3%)	0–25 (<3%)	0–25 (<3%)	0–25 (<3%)	0–25 (<3%)	

Original research

Table 3 Characteristics of leadership and academic positions by participant demographics Leadership role Number of Academic affiliation **Total respondents** (n, % of demographic, % Compensated leadership roles FTF (n, % of demographic, % (median, IQR) of academics) of leaders) (n, %) (median, IQR) (n, %) Total 1078 386 (35.5) 247 (64.0) 1 (1-2) 0.15 637 (58.6) (0.05 - 0.30)Gender Identity Cisgender men 363 (33.4) 167 105 1 (1-2) 0.15 253 (0.15 - 0.30)(46.0, 43.3)(62.9)(69.7, 39.7)Cisgender women 509 (46.8) 209 136 1 (1-2) 0.15 370 (72.7, 58.1) (41.1, 54.1)(65.1)(0.05 - 0.30)Comparison* P=0.15 P=0.66 P=0.28 168 White 547 (50.3) 248 1 (1-2) 0.15 418 (45.3, 64.2) (67.7)(0.05 - 0.30)(78.7, 65.6) Black 50 (4.6) 1-25 1-25 2 (1-2) 0.25 1-25 (30.0.<5%)(35%-50%) (0.10 - 0.80)(30%-50%,<5%) Asian and Middle Eastern 233 (21.4) 98 60 2 (1-2) 0.15 158 (42.1, 25.4)(61.2)(0.10 - 0.30)(63.2, 24.8)1-25 Indigenous 1-25 (<3%) 1-25 0.225 1-25 1 (1-3) (57.9, <3%)(50%-75%) (0.05 - 0.40)(50%-75%,<3%) BIPOC 296 (37.1) 124 80 2 (1-2) 0.20 198 (41.9, 33.3) (64.5)(0.15 - 0.35)(66.9, 31.1)Comparison*, † P=0.06 P=0.53 P<0.01 Intersectional identities White cisgender men 189 (17.4) 101 68 1 (1-2) 0.20 154 (53.4, 26.2)(67.3)(0.10 - 0.40)(79.4, 24.2) White cisgender women 303 (27.9) 141 95 1 (1-2) 0.125 255 (46.5, 36.5)(67.4)(0.05 - 0.30)(78.2, 40.0)BIPOC cisgender men 136 (12.5) 60 35 2 (1-2) 0.15 87 (44.1, 15.5) (58.3)(0.10 - 0.30)(60.0, 13.7) BIPOC cisgender women 151 (13.9) 37 2 (1-2) 0.20 106 (40.4, 15.8) (60.7)(0.10 - 0.40)(66.3, 16.6)Comparison* P=0.15 P=0.53 P<0.0001

being told not to apply 'because I was going on maternity leave within the next year' or being told that her promotion would be 'delayed due to maternity leaves, because 'I took time off' even

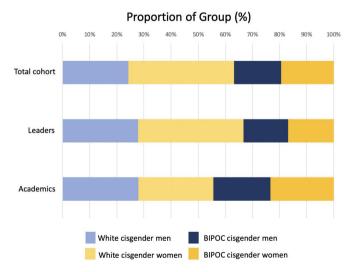


Figure 1 Proportion of total cohort, leadership roles and academic positions occupied by each demographic group. BIPOC, black, Indigenous or person of colour.

though I was still quite academically productive'. One participant was advised against applying for a promotion due to having obtained academic credentials obtained in another country and three were discouraged specifically due to their health issues.

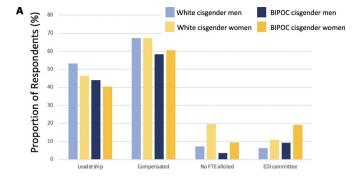
Among those with academic affiliations, a greater proportion of cisgender men with had applied for an academic promotion than cisgender women (85.4% and 78.3%, respectively, p=0.01; figure 3). BIPOC physicians had a greater prevalence of unsuccessful promotion compared with white physicians, though the increased prevalence was not statistically significant (7.7% compared with 4.4%; p=0.47)(figure 3).

DISCUSSION

This cross-sectional survey of Albertan physicians reports novel, baseline demographic data about the diversity of the physician workforce and begins to characterise different experiences of leadership and academia based on demographic characteristics. While the proportion of Albertan physicians who are white is lower than the proportion of white Albertans in the general population, our data suggest that white physicians may be over-represented in both leadership and academic roles. In addition, white cisgender men may be under-represented on committees that aim to address EDI. Importantly, we found that certain demographic groups may be more often discouraged from applying for promotions and may be more likely to

^{*} χ2 tests were used to compare count outcomes between categories.

[†]Comparison is between white and BIPOC participants, as other racial groups had too few participants to compare. BIPOC, black, indigenous or person of colour; FTE, full-time equivalents (50 hours per week).



B Amount of time that leaders exceeded their allotted FTE in their primary leadership role.

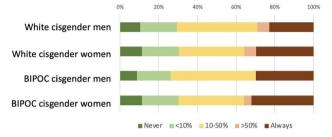
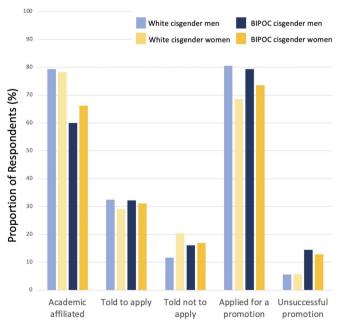


Figure 2 Leadership roles and characteristics by gender identity and race category. (A) Proportion of each demographic group in leadership roles and selected characteristics of these roles; (B) Amount of time that leaders exceeded their allotted FTE in their primary leadership role by gender identity and race. BIPOC, black, Indigenous or person of colour; FTE, full-time equivalent.

be unsuccessful in application for promotion; both factors may contribute to under-representation of BIPOC physicians and, in particular, BIPOC cisgender women in academic leadership. These results should inform targeted interventions to address



Academic Promotion Milestones & Outcomes

Figure 3 Experiences of academic promotion and outcomes by gender and racial identity. BIPOC, black, Indigenous or person of colour.

lack of diversity among physicians and can be used as a baseline for evaluation of these interventions.

We identified race-based differences in leadership roles. While more than two-thirds of white physicians had a leadership position, less than half of black physicians and about 60% of Asian and Middle Eastern physicians had leadership roles. Though our results are not adjusted for time in practice, this under-representation of black physicians as leaders is apparent; despite accounting for 2.2% of all practising physicians, there have been no black leaders of the Canadian Medical Association, no black medical school deans, and no black inductees to the Canadian Medical Hall of Fame. 10 Similarly, Association of American Medical Colleges data shows that the proportion of medical school deans from under-represented races has stagnated between 10% and 15% for the past decade. 18 Further, our data show that while BIPOC leaders held a greater number of leaderships roles than white leaders, a lesser proportion of BIPOC physician leaders were compensated for their positions compared with white physician leaders.

Overall, our data suggest the need for strategies to recruit and retain physician leaders from racial minority groups, especially BIPOC women, who had lowest leadership attainment in our study. These strategies could include quotas, ¹⁹ separate application streams, 20 opt-in selection, 21 evidence-based faculty development programmes²² and adoption of best practices in recruiting under-represented groups.²³ Medical leadership training programmes should be examined for bias, exclusion and effectiveness in under-represented groups. For example, preliminary research on the professional identity work performed in formal leadership training programmes for medical leaders suggests that these identities are fluid and respond to organisational contexts²²; further research on how this identity work manifests for physicians from under-represented groups who experience isolation, discrimination and bias in the organisational context may provide insights on how to tailor existing supports and training for these groups as they enter medical leadership. Existing frameworks for identifying, selecting and training medical leaders²⁴ should be critically evaluated for potential biases and evaluated for their effectiveness in underrepresented groups. Lastly, medical organisations should create systems-level policies to ensure that all leaders are compensated appropriately to address potential race and gender biases.

Similarly, we report gender-based and race-based differences in academic positions. White cisgender men and women were over-represented in academic positions compared with their proportion in the study sample; while 50% of our sample identified as white, 66% of academic physicians were white. The over-representation of white physicians in academia, especially in more senior positions, is commonly reported in the literature; in the USA, 56.2% of all practising physicians, 63.1% of medical school faculty and 75.6% of professors are white.²⁵ Similarly, men were over-represented in senior academic positions in our sample, making up only 39.2% of those with an academic affiliation but 77.1% of clinical professors and 56.3% of professors. Our data suggest that this over-representation of white cisgender men is multifactorial. White cisgender men reported the lowest rate of being discouraged from applying for an academic promotion, cisgender men were more likely to apply for a promotion than women, and white physicians were most often successful in being promoted. BIPOC physicians were nearly twice as likely to report being unsuccessful in a promotion application compared with their white counterparts. These findings emphasise the need for bundled interventions to address the multiple causes of race-based disparities in academia.

Original research

Many physicians unknowingly work with another physician who is a sexual or gender minority; we estimate that between 1% and 3% of Albertan physicians have a non-binary gender identity. Our estimate is greater than the 0.7% of American medical students, 0.3% of practising physicians and 0.06% of Canadian medical students previously reported to identify with a gender identity that differed from their sex assigned at birth. 6 26 27 Similarly, we report that between 1% and 5% of Albertan physicians are members of the LGBTQ +community (Lesbian, gay, bisexual, transgender; the 'plus' refers to the multiple additional identities included in this heterogeneous group of people who have a sexual orientation that is not heterosexual and/or gender identity that is not cisgender), less than the 7.7% of American medical students but similar to the 3.8% of physicians and 5.4% Canadian medical students who reported being a member of the LGBTQ+ community. 6 26 27 Among our respondents, one-third were not open about their sexual orientation with coworkers and more than half had not shared their gender identity with colleagues, which is very similar to results of other studies of sexual and gender minority medical students.²⁸ In one study of North American medical students, one of the most common reason for not disclosing one's sexual orientation or gender identity to other physicians was due to fear of discrimination. ²⁸ ²⁹ As a result, nearly 80% of participants censored themselves at work to avoid accidentally disclosing their gender identities.²⁹ Overall, these data highlight the importance of developing a workplace culture that is accepting and the need for professional competence in non-traditional gender and sexual identities.

One-third of our participants reported an other ability or disability, including nearly 9% of our sample who reported having a mental illness. This result is more than twice the 12.5% of Albertan adults who reported having a disability in 2012.³⁰ The reported prevalence of disability in the United States is 2.7% in medical students and 3.1% among practising physicians, ²⁷ ³¹ ³² while 3.5% of Canadian medical students reported having a disability in 2012. Observed differences in prevalence of disability among physicians may be explained by under-reporting³¹ and dynamic definitions of what constitutes a disability.³² Literature on physicians with disabilities suggests that these physicians experience multiple barriers in the workplace that are due to structural and personally mediated ableism. 32 33 These barriers and their proposed solutions are expected to differ by clinical setting and type of disability.³² Further study to understand the experiences of physicians with disabilities is needed to address these barriers among practising physicians.

Our study has important limitations. The most important limitation is response bias; for example, early career physicians, rural physicians and cisgender women respondents were overrepresented among our respondents. This over-representation of women respondents is in-keeping with other studies.³⁴ The second critical limitation is our low response rate, which limits our ability to make definitive statements about the diversity of Albertan physicians. Due to low numbers of certain subgroups of respondents, we had to combine groups to protect participant anonymity; combining these groups can result in collider bias due to heterogeneity among respondents who are incorrectly combined, which is most likely to occur among the 'BIPOC' category and may bias results for this group toward null effects. In addition, our results may be confounded by social desirability bias, where respondents adjust their answers to be more favourably viewed.

This study represents the first attempt to enumerate the diversity of Canadian physicians beyond binary sex, including

data on intersectional identities. These data should inform and evaluate efforts to increase representation of minoritised physicians by tracking changes over time or comparing leadership roles to current demographics in the general physician workforce. In addition, these data re-emphasise the importance of cultural safe, professional workplaces, given the diversity of identities among physicians. Physicians and trainees should understand and use appropriate terminology and language to avoid unintentional harm to their colleagues, who can be expected to hold diverse identities. Continuing medical education that addresses our evolving understanding of these identities could be helpful.

Further, our data suggest that observed differences in academic attainment occur along the entire career spectrum including at appointment, through support for promotion, and likelihood of successful promotion application. Interventions to address these disparities will be complex and must be multifaceted, but could include opt-in selection for promotion, ²¹ promotion mentorship programmes, and masked review of applications.

CONCLUSION

This study is consistent with other literature that the medical workforce in Alberta remains predominantly made up of white, cisgender men, heterosexual and physicians without disabilities. Physicians with these characteristics are further over-represented in leadership and decision-making positions. Our data further suggest that BIPOC cisgender women are least represented in academic leadership positions; this should be a targeted area of action for universities. Altogether, these data provide impetus for intentional efforts to reduce barriers for under-represented groups.

Twitter Shannon M Ruzycki @ShannonRuzycki

Acknowledgements Angela Unsworth, Mona Sikal, Marni Panas, Jamie Rice, Lisa Beesley, and Debrah Wirtzfeld from Alberta Health Services; Stephanie Usher from the Alberta Medical Association; Melissa Campbell and Nicole Kain from the College of Physicians and Surgeons of Alberta; for their assistance in design and/or distribution of the survey.

Contributors SMR, CB, SBA, JH-L and PR contributed to the planning, design, conduct, reporting and editing of the final draft of this project. SMR and PR performed the data analysis. SMR and JH-L wrote the first draft of the manuscript. SMR is responsible and the guarantor for the final manuscript.

Funding The authors have not declared a specific grant for this research from any funding agency in the public, commercial or not-for-profit sectors.

Competing interests None declared.

Patient consent for publication Not applicable.

Ethics approval This study was approved by the University of Calgary's institutional ethics review board (REB20-1138).

Provenance and peer review Not commissioned; externally peer reviewed.

Data availability statement Data are available on reasonable request. Select data are available upon reasonable request - as providing all the data would be identifying.

Supplemental material This content has been supplied by the author(s). It has not been vetted by BMJ Publishing Group Limited (BMJ) and may not have been peer-reviewed. Any opinions or recommendations discussed are solely those of the author(s) and are not endorsed by BMJ. BMJ disclaims all liability and responsibility arising from any reliance placed on the content. Where the content includes any translated material, BMJ does not warrant the accuracy and reliability of the translations (including but not limited to local regulations, clinical guidelines, terminology, drug names and drug dosages), and is not responsible for any error and/or omissions arising from translation and adaptation or otherwise.

ORCID iD

Shannon M Ruzycki http://orcid.org/0000-0002-8122-2910

REFERENCES

- 1 Greenwood BN, Hardeman RR, Huang L, et al. Physician-Patient racial concordance and disparities in birthing mortality for newborns. Proc Natl Acad Sci U S A 2020;117:21194–200.
- 2 Whitla DK, Orfield G, Silen W, et al. Educational benefits of diversity in medical school: a survey of students. Acad Med 2003:78:460–6.
- 3 Freeman BK, Landry A, Trevino R, et al. Understanding the leaky pipeline: perceived barriers to pursuing a career in medicine or dentistry among Underrepresented-in-Medicine undergraduate students. Acad Med 2016;91:987–93.
- 4 Glauser W. Scrubbed: Ontario emergency room chief faces questions about failing to hire any female doctors in 16 years. The globe and mail, 2018.
- 5 Information CloH. Supply, distribution and migration of physicians in Canada, 2019 -Data Tables. Ottawa, ON: Canadian Institute of Health Information, 2020.
- 6 Young ME, Razack S, Hanson MD, et al. Calling for a broader conceptualization of diversity: surface and deep diversity in four Canadian medical schools. Acad Med 2012:87:1501–10
- 7 Canada S. Data tables, 2016 Census. Visible Minority (15), Highest Certificate, Diploma or Degree (15), Generation Status (4), Age (9) and Sex (3) for the Population Aged 15 Years and Over in Private Households of Canada, Provinces and Territories and Census Metropolitan Areas, 2016 Census - 25% Sample Data. Statistics Canada 2019.
- 8 Canada S. Occupation National Occupational Classification (NOC) 2016 (691), Employment Income Statistics (3), Highest Certificate, Diploma or Degree (7), Visible Minority (15), Work Activity During the Reference Year (4), Age (4D) and Sex (3) for the Population Aged 15 Years and Over Who Worked in 2015 and Reported Employment Income in 2015, in Private Households of Canada, Provinces and Territories and Census Metropolitan Areas, 2016 Census - 25% Sample Data 2019.
- 9 Hunter J, Crofts H, Keehn A, et al. Gender imbalance amongst promotion and leadership in academic surgical programs in Canada: a cross-sectional investigation. PLoS One 2021;16:e0256742.
- 10 Annan H. Take black excellence all the way to the top: addressing black underrepresentation in Canadian medical leadership. Can J Physician Leadersh 2020;7:18–23.
- 11 Eysenbach G. Improving the quality of web surveys: the checklist for reporting results of Internet E-Surveys (cherries). J Med Internet Res 2004;6:e34.
- 12 Tong A, Sainsbury P, Craig J. Consolidated criteria for reporting qualitative research (COREQ): a 32-item checklist for interviews and focus groups. *Int J Qual Health Care* 2007;19:349–57.
- 13 LIndqvist A, Back EA, Back H. Measuring gender in surveys: social psychological perspectives. gender diversity in survey research workshop, 2018.
- 14 Fernandez T, Godwin A, Doyle J. More comprehensive and inclusive approaches to demographic data collection. school of engineering education graduate student series, 2016.
- 15 Information CloH. Scott's Medical Database. In: CIHI, editor, 2020.
- 16 Alberta Go. Alberta population estimates 2019. Available: https://www.alberta.ca/ population-statistics.asox
- 17 Government A. Prevalence of disability by age group and sex, Alberta and Canada. Alberta government, 2015.

- 18 Colleges AAoM. U.S. Medical school deans by dean type and Race/Ethnicity (URM vs. non-URM). American association of medical colleges, 2021.
- 9 Ruzycki SM, Franceschet S, Brown A. Making medical leadership more diverse. BMJ 2021;373:n945.
- 10 Panaccione R. Introduction of the black applicant admissions process University of Calgary MD program admissions, 2020. Available: https://wpsites.ucalgary.ca/ mdadmissions/2020/07/07/introduction-of-the-black-applicant-admissions-processbaap/
- 21 He JC, Kang SK, Lacetera N. Opt-out choice framing attenuates gender differences in the decision to compete in the laboratory and in the field. *Proc Natl Acad Sci U S A* 2021;118. doi:10.1073/pnas.2108337118. [Epub ahead of print: 19 10 2021].
- 22 Guevara JP, Adanga E, Avakame E, et al. Minority faculty development programs and underrepresented minority faculty representation at US medical schools. JAMA 2013:310:2297–304.
- 23 Sensoy Özlem, Diangelo R. "We Are All for Diversity, but...": How Faculty Hiring Committees Reproduce Whiteness and Practical Suggestions for How They Can Change. Harv Educ Rev 2017;87:557–80.
- 24 Bharwani A, Kline T, Patterson M. A stakeholder-based approach to leadership development training: the case of medical education in Canada. *Int J Train Dev* 2017:21:211–23.
- 25 Colleges AAoM. Table 11. US medical school faculty by sex, race, Race/Ethnicity, and RANK, 2020. Association of American medical colleges, 2021.
- 26 Colleges AoAM. Matriculating student questionnaire. Association of American medical colleges, 2018.
- Nouri Z, Dill MJ, Conrad SS, et al. Estimated prevalence of US physicians with disabilities. JAMA Netw Open 2021;4:e211254.
- 28 Mansh M, White W, Gee-Tong L, et al. Sexual and gender minority identity disclosure during undergraduate medical education: "in the closet" in medical school. Acad Med 2015;90:634–44.
- 29 Dimant OE, Cook TE, Greene RE, et al. Experiences of transgender and gender nonbinary medical students and physicians. Transgend Health 2019;4:209–16.
- 30 Canada S. Adults with disabilities Alberta 2013 [Table 13-0-0345-01].

 Available: https://www150.statcan.gc.ca/t1/tbl1/en/tv.action?pid=1310034501&
 pickMembers%5B0%5D=1.10&pickMembers%5B1%5D=3.1&pickMembers%5B2%
 5D=4 1
- 31 Meeks LM, Herzer KR. Prevalence of Self-disclosed disability among medical students in US Allopathic medical schools. *JAMA* 2016;316:2271–2.
- 32 Meeks LM, Jain NR. Accessibility, inclusion, and action in medical education. Washington, DC: Association of American Medical Colleges, 2018.
- Moulton D. Physicians with disabilities often undervalued. *CMAJ* 2017;189:E678–9.
- 34 Ruzycki SM, Freeman G, Bharwani A, et al. Association of physician characteristics with perceptions and experiences of gender equity in an academic internal medicine department. JAMA Netw Open 2019;2:e1915165.
- 35 Canada S. Census profile, 2016 census: statistics Canada, 2019. Available: https://www12.statcan.gc.ca/census-recensement/2016/dp-pd/prof/details/page.cfm?Lang= E&Geo1=PR&Code1=48&Geo2=PR&Code2=01&Data=Count&SearchText=Canada& SearchType=Begins&SearchPR=01&B1=All
- 36 Canada S. Same-Sex couples and sexual orientation... by the numbers. statistics Canada. 2015.

Supplementary Materials:

Diversity of Physicians in Leadership and Academic Positions in Alberta: A Cross-sectional Survey

Page 1 of 20

Appendix 1. Truncated survey instrument. Includes questions used for analysis in this manuscript.

Questions:

Prioritizing equity, diversity, and inclusion in Alberta's physician workforce is challenged by lack of data on the diversity of our current physician workforce. In order to target areas for change, we would like to understand who is currently working in Alberta and how their work may differ by axes of potential discrimination. Some of the following survey questions ask about sensitive and personal information. This information is important because it will help understand who is represented and who is underrepresented in our physician workforce and in our leadership. Please feel free to answer "Prefer not to answer" or skip any question.

The information collected in this section is intended to understand diversity among physicians in Alberta. This data will be collated and presented in aggregate by independent study team members, and individual-level responses will not be directly reported.

Any data that is so specific as to be potentially identifying will be presented in aggregate only. For example, we may present the data as "There are fewer than ten physician leaders who identify as gay" or "Of the 200 physician leaders, between 30 and 50 reported identifying as a non-visible minority". Comments in free text boxes may be used to clarify your responses to specific questions. Comments in free text boxes may also be reported or published. These comments will be edited to ensure that no identifying details are publicly reported.

Please note that the last question can only be answered on a computer rather than a cell phone.

End of Block: Default Question Block

Start of Block: Demographics

There are 17 questions in this section. These questions ask about your identities and demographics.

This section takes about 4 minutes to complete.

Q1 How old are you?

▼ 20-25 years ... Prefer not to answer

Q2 What year did you graduate from medical school?

▼ Before 1955 ... Prefer not to answer

Q3 Wnic	ch of the following most closely represents your gender? Please select all that apply.
	Cisgender man (A doctor identified you as 'male' at birth and you identify as a man now)
	Cisgender woman (A doctor identified you as 'female' at birth and you identify as a woman now)
	Transgender man (A doctor identified you as 'female' at birth and you identify as a man now)
	Transgender woman (A doctor identified you as 'male' at birth and you identify as a woman now)
	Non-binary gender (You identify as another gender that is not man or woman)
	Gender diverse (Your gender identity is not well described by conventional genders)
	Two Spirit
	Self-described:
	A gender not listed above
	Unsure
	Prefer not to answer
If Which	This Question: of the following most closely represents your gender? Please select all that apply. = Non-binary You identify as another gender that is not man or woman)
Q3.1 Yo	ou selected that you identify as a non-binary gender. If you'd like, you may use this space to provide tails.
If Which	This Question: of the following most closely represents your gender? Please select all that apply. = Gender diverse ender identity is not well described by conventional genders)
Q3.2 Yo details.	ou selected that you identify as gender diverse. If you'd like, you may use this space to provide more
	This Question: of the following most closely represents your gender? Please select all that apply. = A gender not pove
	ou selected that you identify as a gender that was not listed. If you'd like, you may use this space to more details.
	This Question: of the following most closely represents your gender? Please select all that apply. = Unsure

Page 3 of 20

-	space to provide more details.				
	This Question:				
man (A	h of the following most closely represents your gender? Please select all that apply. = Transgender doctor identified you as 'female' at birth and you identify as a man now)				
	ch of the following most closely represents your gender? Please select all that apply. = Transgender (A doctor identified you as 'male' at birth and you identify as a woman now)				
Or Whi	ch of the following most closely represents your gender? Please select all that apply. = Non-binary (You identify as another gender that is not man or woman)				
Or Whi	ch of the following most closely represents your gender? Please select all that apply. = Gender				
	(Your gender identity is not well described by conventional genders) ch of the following most closely represents your gender? Please select all that apply. = A gender not bove				
Q4 Wh	o have you shared your gender or gender identity with at work? Please select all that apply.				
	My physician leader (e.g., Department Head, Division Head, clinical leader, manager)				
	My physician co-workers				
	My non-physician co-workers				
	My patients				
	I am not open about my gender or gender identity at work				
	Prefer not to answer				

	you a member of the LGBTQI2S+ community? (Referring to lesbian, gay, bisexual, transgender, ntersex, two-spirited, and/or additional types of sexual diversity?)
\bigcirc	Yes
\bigcirc	Unsure
\bigcirc	No
Dianlan	Prefer not to answer This Question:
	This Question: ou a member of the LGBTQI2S+ community? (Referring to lesbian, gay, bisexual, transgender, q =
Q6 Who	have you shared your sexual orientation with at your work? Please select all that apply.
	My physician leader (e.g., Department Head, Division Head, clinical leadership)
	My physician co-workers
	My non-physician co-workers
	My patients
	I am not open about my sexual orientation at work
	Prefer not to answer
Q7 Whi	ch of the following most closely represents your race and/or your ethnicity? Please select all that
	Black
	Caucasian/White
	First Nation (status)
	First Nation (non-status)
	Hispanic
	Inuit
	Latinx
	Métis
	Middle Eastern or Arabian
	South Asian
	East Asian

Page 5 of 20

	Southeast Asian
	A race and/or ethnicity not listed above
	Prefer not to answer
If Which	This Question: of the following most closely represents your race and/or your ethnicity? Please select all = A d/or ethnicity not listed above
	ou indicated that you identify as a race and/or ethnicity that was not listed. If you would like, please space to provide more information.
Q8 Wer	e you born in Canada?
\bigcirc	Yes
\bigcirc	Unsure
\bigcirc	No
\bigcirc	Prefer not to answer
	you complete medical school and residency training in Canada? (not including fellowships or post- degrees)
\bigcirc	Yes
\bigcirc	No
\bigcirc	Prefer not to answer

-	ow do you define your ability, other ability, or disability status? We are interested in this identification ess of whether you typically request accommodations for a disability. Please select all that apply.
	A sensory impairment (e.g., vision and/or hearing)
	A learning disability (e.g., attention deficit hyperactivity disorder, dyslexia)
	A long-term medical illness (e.g., epilepsy, cystic fibrosis)
	A mobility or functional impairment (e.g., use of a wheelchair)
	A mental health disorder (e.g., depression)
	A temporary impairment due to illness or injury (e.g., a broken ankle)
	A disability, other ability, or impairment not listed above (Please describe: with free text box)
	I do not identify with a disability, other ability, or impairment
	Prefer not to answer
Q10.1 Y use this ————————————————————————————————————	You indicated that you identify with a disability, other ability, or impairment that was not listed. Please space to provide more information. You consider yourself a member of a visible minority group? A visible minority group means that e seeing you for the first time could discriminate against you based on your appearance. Yes Unsure No Prefer not to answer
If Do yo Yes	This Question: ou consider yourself a member of a visible minority group? A visible minority group means tha = ou consider yourself a member of a visible minority group? A visible minority group means tha =
Q11.1 Y	You indicated that you identify as a visible minority. If you wish, you may provide more information.

Page 7 of 20

means th	you consider yourself a member of a non-visible minority group? A non-visible minority group nat you belong to a group that experiences discrimination, but a person seeing you for the first time easily notice that you belong to this group.
\bigcirc	Yes
\bigcirc	Unsure
\circ	No
\circ	Prefer not to answer
If Do you Yes	This Question: u consider yourself a member of a non-visible minority group? A non-visible minority group m = ou consider yourself a member of a non-visible minority group? A non-visible minority group m =
	ou indicated that you identify as a non-visible minority. If you wish, you may provide more ion.
Q13 Do with a di	you provide care to a dependent? For example, to a child, parent, other family member, or person isability?
\bigcirc	Yes
\bigcirc	No
\bigcirc	Prefer not to answer
	re you in the first generation of your family to attend university or college? This means that your or caregivers, grandparents, aunts and uncles did not attend university or college.
\bigcirc	Yes
\bigcirc	Unsure
\bigcirc	No
\circ	Prefer not to answer
If Were y Or Were	This Question: you in the first generation of your family to attend university or college? This means that = Unsure you in the first generation of your family to attend university or college? This means that = No you in the first generation of your family to attend university or college? This means that = Prefer tswer

	ers, grandparents, aunts and uncles did not attend medical school.
\bigcirc	Yes
\bigcirc	Unsure
\bigcirc	No
\bigcirc	Prefer not to answer
The fol guardia The que for eacl	e are interested in your socioeconomic status in childhood. lowing questions are about your upbringing and refer to the people who were your legal parents or ins. estions ask about "first" and "second" guardian but it does not matter which guardian you answer for in question. In the highest level of education that your first guardian completed?
\bigcirc	Did not finish high school
\bigcirc	Graduated from high school
\bigcirc	Attended college or university but did not finish a degree
\bigcirc	Completed a technical diploma
\bigcirc	Completed a Bachelor's degree
\bigcirc	Completed a Master's degree
\bigcirc	Completed a Doctoral or Professional degree (e.g., a medical or law degree)
\bigcirc	Unsure
\bigcirc	Prefer not to answer

Q1/ V	what is the highest level of education that your second guardian completed?
\bigcirc	Did not finish high school
\bigcirc	Graduated from high school
\bigcirc	Attended college or university but did not complete a degree
\bigcirc	Completed a technical diploma
\bigcirc	Completed a Bachelor's degree
\bigcirc	Completed a Master's degree
\bigcirc	Completed a Doctoral or Professional degree (such as a medical or law degree)
\bigcirc	Unsure
\bigcirc	I did not have a second guardian
\bigcirc	Prefer not to answer
End o	f Block: Demographics
Start	of Block: Workplace Characteristics
This so	ection contains questions about your work setting. The number of questions depends on your answers. ection takes about 4 minutes to complete. What is your discipline of practice?
\bigcirc	Family Medicine
\bigcirc	Medical Discipline
\bigcirc	Surgical Discipline
\bigcirc	Other
0	Prefer not to answer
	ry This Question: at is your discipline of practice? = Medical Discipline
Q19 V	Which medical discipline do you practice?
▼ An	atomical pathology Prefer not to answer
	ty This Question:
- V	ch medical discipline do you practice? = A medical discipline that is not listed
Q19.1 	You have indicated that your medical discipline is not listed. Please provide your medical discipline.
	ry This Question:
If Whi	ch medical discipline do you practice? = Internal medicine

Page 10 of 20

Q20 Which internal medicine specialty do you practice?	
▼ Allergy and Immunology Prefer not to answer	
Display This Question: If Which medical discipline do you practice? = Pediatrics	
Q21 Which pediatric specialty do you practice? ▼ Adolescent Medicine Prefer not to answer	
Display This Question: If What is your discipline of practice? = Surgical Discipline	
Q22 Which surgical discipline do you practice?	
▼ Cardiac surgery Prefer not to answer	
Display This Question: If Which surgical discipline do you practice? = Surgical discipline not listed	
Q22.1 You indicated that your surgical discipline is not listed. Please provide your surgical discipline.	
Display This Question: If What is your discipline of practice? = Other	
Q23 What specialty or discipline do you practice?	
Q24 Which setting(s) do you practice in? Please select all that apply.	
These settings are defined by AHS.	
Metro hospital (population >500,000; Calgary or Edmonton)	
Urban hospital (population 25,000-499,999; Grand Prairie, Fort McMurray, Red Deer, Lethbridge, Medicine Hat)	
Large rural centre (population 10,000 to 24,999; Brooks, Canmore, Wetaskiwin, Camrose, Lloydminster, Cold Lake)	
Rural area (population	
Remote area (greater than 200 km from a metro or urban centre)	
A setting not listed	
Prefer not to answer	
Display This Question: If Which setting(s) do you practice in? Please select all that apply. These settings are defined by = A setting not listed	
Q24.1 You indicated that your practice setting is not listed. Please describe it here:	

Q25 WI	hat type of setting(s) do you practice in? Please select all that apply.
	Hospital
	Outpatient clinic
	Primary Care Network
	Non-clinical administrative role
	Practice setting not described
	Prefer not to answer
Q26 Is <u>y</u>	your primary setting publicly funded or privately funded?
\bigcirc	Publicly funded
\bigcirc	Privately owned
\bigcirc	I work in both settings
\bigcirc	Prefer not to answer

	w many years have you been independently practicing medicine, not including residency of hip training?
\bigcirc	< 5 years
\bigcirc	5-10 years
\bigcirc	11-15 years
\bigcirc	16-20 years
\bigcirc	21-25 years
\bigcirc	Longer than 25 years
\bigcirc	Prefer not to answer
Q28 Are	e you primarily affiliated with the University of Alberta or University of Calgary?
\bigcirc	Yes, the University of Alberta
\bigcirc	Yes, the University of Calgary
\bigcirc	Unsure
\bigcirc	No
\bigcirc	Prefer not to answer
Q29.1 P	lease write in your Department:

Display This Question: If Are you primarily affiliated with the University of Alberta or University of Calgary? = Yes, the University of Calgary
Q30 Which Department(s) are you currently a member of? Please select all that apply.
Anesthesiology, Perioperative and Pain Medicine
Cardiac Sciences
Clinical Neurosciences
Community Health Sciences
Critical Care Medicine
Emergency Medicine
Family Medicine
Medical Genetics
Medicine
Obstetrics and Gynecology
Oncology
Pediatrics
Pathology and Laboratory Medicine
Psychiatry
Radiology
Surgery
A Department not listed
Prefer not to answer
Display This Question: If Which Department(s) are you currently a member of? Please select all that apply. = A Department not listed
Q30.1 Please write in your Department here:
End of Block: Workplace Characteristics
Start of Block: Block 3

Page 14 of 20

Q31 What is your current faculty rank?
O Clinical scholar
O Clinical lecturer
Clinical assistant professor
Clinical associate professor
O Clinical professor
Assistant professor
Associate professor
O Professor
A faculty rank that is not listed
O Unsure
O Prefer not to answer
Display This Question:
If What is your current faculty rank? = A faculty rank that is not listed
Q31.1 Please write in your faculty rank:
Q31.1 Please write in your faculty rank:
Q31.1 Please write in your faculty rank: Q32 What was your initial faculty rank in your first year of work?
Q31.1 Please write in your faculty rank: Q32 What was your initial faculty rank in your first year of work? Clinical scholar
Q31.1 Please write in your faculty rank: Q32 What was your initial faculty rank in your first year of work? Clinical scholar Clinical lecturer
Q31.1 Please write in your faculty rank: ———————————————————————————————————
Q31.1 Please write in your faculty rank: Q32 What was your initial faculty rank in your first year of work? Clinical scholar Clinical lecturer Clinical assistant professor Clinical associate professor
Q31.1 Please write in your faculty rank: Q32 What was your initial faculty rank in your first year of work? Clinical scholar Clinical lecturer Clinical assistant professor Clinical professor
Q31.1 Please write in your faculty rank: Q32 What was your initial faculty rank in your first year of work? Clinical scholar Clinical lecturer Clinical assistant professor Clinical associate professor Assistant professor
Q31.1 Please write in your faculty rank: Q32 What was your initial faculty rank in your first year of work? Clinical scholar Clinical lecturer Clinical assistant professor Clinical associate professor Assistant professor Associate professor
Q31.1 Please write in your faculty rank: Q32 What was your initial faculty rank in your first year of work? Clinical scholar Clinical lecturer Clinical associate professor Clinical professor Assistant professor Associate professor Professor

Page 15 of 20

Display This Question: If What was your initial faculty rank in your first year of work? = A faculty rank that is not listed	
Q32.1 Please write in your initial faculty rank:	
Q33 How many years did you spend in your initial faculty rank? If you are currently still in your initial faculty rank, please chose the amount of time you have been in this role.	
▼ <1 year Prefer not to answer	
Q34 Have you even been told (explicitly or implicitly) not to apply for a promotion in faculty rank, including switching from a clinical to research career path?	
○ Yes	
O Unsure	
○ No	
Prefer not to answer	
Display This Question: If Have you even been told (explicitly or implicitly) not to apply for a promotion in faculty rank, = Yes Or Have you even been told (explicitly or implicitly) not to apply for a promotion in faculty rank, = Unsure	
Q34.1 Please provide more details (optional).	
Q35 Have you even been told (explicitly or implicitly) to apply for a promotion in faculty rank, including switching from a clinical to research career path?	
○ Yes	
Unsure	
○ No	
Prefer not to answer	
○ No	

Q36 Have you ever applied for a promotion in faculty rank and not been successful?
O Yes
Unsure
○ No
I have never applied for promotion
Prefer not to answer
Q37 What is your method of clinical income? Please select all that apply.
Fee-for-service
Clinical alternative remunerative plan (cARP)
Academic medicine and health services program (AMHSP)
Clinical stipend
Blended capitation
Sessional model
Remuneration model not listed
Unsure
Prefer not to answer
Display This Question: If What is your method of clinical income? Please select all that apply. = Remuneration model not listed
Q37.1 Please describe your remuneration model:
Q38 Do you currently work with medical students or residents?
O Yes
○ No
O Prefer not to answer
Display This Question: If Do you currently work with medical students or residents? = Yes

Q3	9 In what capacity do you work with medical students or residents? Please select all that apply.
	Direct research supervision
	Direct clinical supervision
	Formalized teaching (e.g., a numbered course)
	Informal teaching
	Research committee
	Education committee
	Other
End of	Block:
Start of	Block: Leadership
Start of	Block: Leadership
Q40 Do	you current hold any leadership roles as a physician?
\circ	Yes
\circ	No
\circ	Prefer not to answer
	ction asks questions about your leadership roles. We ask 7 questions for each leadership role is have.
	nen did you start your first leadership role?
\circ	Within the first two years of practice
\circ	2-5 years into practice
\circ	6-10 years into practice
\circ	> 11 years into practice
0	Prefer not to answer
042 Ho	w many leadership roles do you currently hold?
	. 6 or more

Q43 Foi	the current leadership role that you spend the most of your time on:
What ca	re pillar best describes this role?
\bigcirc	Clinical
\bigcirc	Education
\bigcirc	Research
\bigcirc	Administration
\bigcirc	Other (Please describe)
\bigcirc	Unsure (Please describe)
\bigcirc	Prefer not to answer
Q44 For	the current leadership role that you spend the most amount of your time on:
What or	ganization does this role fall under? Please select all that apply.
	A university
	Alberta Health Services
	Alberta Health Services and a University
	My division (e.g., site lead)
	My department (e.g., division lead)
	My hospital service group (e.g., scheduler)
	My outpatient clinic (e.g., clinic manager)
	Unsure
Q45 For the current leadership role that you spend most of your time on: What full-time equivalent (FTE) is officially associated with this role? A 1.0 FTE is defined as 50 hours per week for 46 weeks of the year.	
▼ 0	Prefer not to answer

Q46 For the leadership role that you spend the most time on: What percentage of the time do you exceed the allocated FTE in order to complete the associated leadership tasks or activities?		
\bigcirc	Never	
\bigcirc	< 10%	
\bigcirc	10-25%	
\bigcirc	26-50%	
\bigcirc	51-75%	
\bigcirc	Always	
\bigcirc	Prefer not to answer	
Q47 For the leadership role that you spend the most amount of your time on:		
How is t	his work remunerated?	
\circ	Uncompensated	
\bigcirc	Honorarium	
\bigcirc	Clinical alternative remunerative plan (cARP)	
\bigcirc	Academic medicine and health services program (AMHSP)	
\bigcirc	Leadership stipend	
\bigcirc	Remuneration model not listed. Please describe	
\bigcirc	Unsure. Please describe:	
\bigcirc	Prefer not to answer	
End of Block: Leadership		
Start of Block: Second leadership role		
Start of Block: Block 9		