

# Diversity of physicians in leadership and academic positions in Alberta: a cross-sectional survey

Shannon M Ruzycki <sup>1,2</sup>, Pamela Roach,<sup>3</sup> Sofia B Ahmed,<sup>1,2</sup> Cheryl Barnabe,<sup>1,2</sup> Jayna Holroyd-Leduc<sup>1,2</sup>

► Additional supplemental material is published online only. To view, please visit the journal online (<http://dx.doi.org/10.1136/leader-2021-000554>).

<sup>1</sup>Department of Medicine, University of Calgary, Calgary, Alberta, Canada

<sup>2</sup>Department of Community Health Sciences, University of Calgary, Calgary, Alberta, Canada

<sup>3</sup>Department of Family Medicine, University of Calgary, Calgary, Alberta, Canada

## Correspondence to

Dr Shannon M Ruzycki, Department of Medicine, University of Calgary, Calgary, AB T2N 1N4, Canada; [shannon.ruzycki@ucalgary.ca](mailto:shannon.ruzycki@ucalgary.ca)

Received 30 August 2021  
Accepted 10 January 2022  
Published Online First  
20 January 2022

## ABSTRACT

**Background** Efforts to reduce barriers and disparities faced by marginalised physicians are limited by a lack of data on the current diversity of the Canadian physician workforce. We aimed to characterise the diversity of the Albertan physician workforce.

**Methods** This cross-sectional survey, open to all Albertan physicians from 1 September 2020 to 6 October 2021, measured the proportion of physicians from traditionally under-represented groups, including those with diverse gender identities, disabilities and from racial minorities.

**Results** There were 1087 respondents (9.3% response rate); of whom 33.4% identified as cisgender men (n=363), 46.8% as cisgender women (n=509) and less than 3% as gender diverse. Fewer than 5% were members of the LGBTQI2S+community. Half were white (n=547), 4.6% were black (n=50) and fewer than 3% were Indigenous or Latinx. Over one-third reported a disability (n=368, 33.9%). There were 303 white cisgender women (27.9%), 189 white cisgender men (17.4%), 136 black, Indigenous or person of colour (BIPOC) cisgender men (12.5%) and 151 BIPOC cisgender women (13.9%). Compared with BIPOC physicians, white participants were over-represented in leadership positions (64.2% and 32.1%; p=0.06) and academic roles (78.7% and 66.9%; p<0.01). Cisgender women had less often applied for academic promotion than cisgender men (85.4% and 78.3%, respectively, p=0.01), and BIPOC physicians had been denied promotion more frequently (7.7% compared with 4.4%; p=0.47).

**Conclusion** Many Albertan physicians may experience marginalisation through at least one protected characteristic. There were race-based and gender-based differences in experiences of medical leadership and academic promotion which may explain observed disparities in these positions. To increase diversity and representation in medicine, medical organisations should focus on inclusive cultures and environments. Universities should focus efforts on supporting BIPOC physicians, especially BIPOC cisgender women, in applying for promotion.

Information,<sup>5</sup> data on other protected characteristics such as race, ethnicity, ability and gender identity is unknown or estimated for Canadian physicians.<sup>6–8</sup> Further, while cross-sectional studies have found that some demographic groups such as women<sup>9</sup> or black<sup>10</sup> physicians are under-represented in medical leadership and academic positions relative to their total proportion in the physician workforce, these data are also not routinely collected. This lack of data prevents identification and therefore mitigation of gaps and barriers experienced by under-represented groups in recruitment, admission, retention, hiring and promotion of physicians.

The aim of this study was to characterise the diversity of physicians currently working in Alberta, including their leadership roles and academic appointments. Describing representation in the physician workforce can be leveraged to improve hiring processes, reduce barriers for marginalised physicians, direct advocacy and focus future research efforts. These data were collected as part of a larger survey of Alberta physicians.

## METHODS

### Study design and ethics

This manuscript describes a subset of results characterising the diversity of the physician workforce collected during a larger, cross-sectional survey that was circulated to all physicians in Alberta. The survey was developed by a diverse team of physicians, students and researchers at the University of Calgary; this team included First Nations, Métis, settler and racial minority people. All respondents provided informed consent and participation was uncompensated, anonymous and voluntary. This manuscript is structured according to the Checklist for Reporting Results of Internet E-Surveys<sup>11</sup> and Consolidated Criteria for Reporting Qualitative Research<sup>12</sup> guidelines for reporting survey and qualitative research, respectively.

### Survey development and description

The survey was developed from existing literature and in consultation with multiple stakeholders, including the University of Calgary Cumming School of Medicine's Office of Professionalism, Equity and Diversity, the Department of Medicine's Anti-Racism Task Force and Equity and Diversity Working Group, Indigenous medical students and faculty members, Alberta Health Services' Employee Relations and Medical Affairs, and physicians with lived experience of marginalisation. The survey was pilot tested for face validity, length, completeness and clarity by twenty physicians who were diverse

## INTRODUCTION

Diversity among the physician workforce is associated with improved outcomes for patients<sup>1</sup> and trainees.<sup>2</sup> In addition, a lack of diversity among physicians is an issue of justice, as it may signal an unequal distribution of barriers<sup>3</sup> or discrimination<sup>4</sup> that disadvantage specific groups of physicians. While data on physician sex are systematically collected by the Canadian Institute of Health



© Author(s) (or their employer(s)) 2022. No commercial re-use. See rights and permissions. Published by BMJ.

**To cite:** Ruzycki SM, Roach P, Ahmed SB, et al. *BMJ Leader* 2022;**6**:278–285.

in race, ethnicity, Indigenous status, gender identity, career stage, practice setting and specialty. Items were added, revised, removed or otherwise adapted based on written feedback. The survey was administered using Qualtrics (Qualtrics, Provo, Utah, USA). Participants were not allowed to return to previous questions or sections. Respondent IP addresses were not recorded, to protect participant anonymity.

The survey contained seven domains: demographics, workplace characteristics, leadership roles, gender-based workplace harassment and discrimination, race-based workplace harassment and discrimination, explicit anti-Indigenous bias and implicit anti-Indigenous bias (online supplemental appendix 1). The results of this manuscript focus on describing the demographics, workplace characteristics, and leadership and academic roles of Albertan physicians. The results of other sections are reported elsewhere.

The number of survey questions varied by participant based on previous responses (minimum 65, maximum 175). All questions included a 'prefer not to answer' response option and, where relevant, a free-text response. There were 25 demographic questions, aimed to understand the diversity of physicians based on protected characteristics in the Canadian Charter of Rights and Freedoms. Phrasing of items and responses was based on best practices for sensitive survey questions.<sup>13 14</sup> Workplace characteristics contained a maximum of 19 items to understand the physician's practice discipline, location, and, where relevant, academic positions. Promotion was defined as advancement in faculty rank. Leadership roles included any self-defined position of responsibility, and this domain contained a maximum of 13 items about the number, type, time commitment and compensation for leadership positions.

### Participants and recruitment

All 11688 practising physicians in Alberta were included in the sampling frame. The survey access link was circulated in the September 2020 newsletter of the Alberta Medical Association (reach of 14 000, which may include retired physicians and duplicate email addresses), the College of Physicians and Surgeons of Alberta (11 730 recipients), and the Alberta Health Services newsletter (9158 recipients). The social media accounts of these organisations directed potential participants to these newsletters to complete the survey. The survey was open from 1 September 2020 to 15 October 2020 (6 weeks).

### Definitions and terminology

BIPOC refers to black, Indigenous and people of colour and was used to refer to physicians who are minoritised based on race. We have combined this group to examine intersectional identities of race and gender while protecting the anonymity of participants from smaller demographic categories; however, this is a heterogeneous group with a diverse range of lived experiences.

In this project, we use the term 'other ability' along with 'disability' to refer to physical or cognitive health conditions that often require adaptations for people to navigate their environments. There are different opinions among people with disabilities/other abilities about the most inclusive language to discuss this diverse group of health conditions. We aim to be person-first and strengths-based when discussing disabilities and other abilities in this work, but acknowledge that preferences differ between communities and individuals.

### Analysis

Complete data was available to a single member of the study team (SMR) to reduce risk of participant identification. When necessary, only relevant, non-identifiable data was shared among team members in aggregate. Response rates per subgroup were calculated using Albertan data from the Canadian Institute for Health Information, which only reports binary, self-identified sex of physicians.<sup>15</sup> Data on the race and Indigenous status of Canadian physicians and the general demographic information of Alberta was obtained from the Statistics Canada 2016 or 2012 Census, where available.<sup>8 16 17</sup>

Data are primarily reported using median and IQR. Responses were stratified by self-reported gender identity, race and intersectional identities of gender identity and race (white cisgender men, white cisgender women, BIPOC cisgender men and BIPOC cisgender women).  $\chi^2$  tests were used to compare count outcomes for categorical data, the Wilcoxon rank-sum test was used to compare non-parametric continuous measures between two groups and Kruskal-Wallis tests were used to compare non-parametric continuous measures between intersectional identities. Data analysis was performed using Stata (version 15.1).

## RESULTS

### Work and personal demographics

There were 1087 responses, for an overall response rate of 9.3%. Demographic and work characteristics of respondents are presented in tables 1 and 2. One-fifth of respondents did not report their discipline of practice ( $n=212$ , 19.5%); 43.7% of respondents were in medical disciplines, and 33.4% were family physicians. The response rate for family physicians was greater than for medical and surgical specialists (15.4% compared with 8.5% and 7.8%, respectively). Most participants worked in a metropolitan centre (67.6%,  $n=644$ ).

Of all respondents, 33.4% identified as cisgender men ( $n=363$ , response rate 5.3%), 46.8% as cisgender women ( $n=509$ , response rate 11.8%) and fewer than 25 individuals as either transgender, non-binary gender, gender diverse, two-spirit or a gender that was not listed (table 1). Of the latter group, less than half had shared their gender identity with their physician leader, coworkers or patients. Between 25 and 50 individuals were members of the LGBTQI2S+ community and about two-thirds had shared their sexual orientation with their physician leaders or co-workers and less than one-fifth shared their sexual orientation with patients.

Half of respondents were white ( $n=547$ ), less than 5% identified as each of black, Indigenous, Hispanic, Latinx, Middle Eastern, or Southeast Asian, and less than 10% identified as either South or East Asian (table 1). There were 23.4% of participants who were white cisgender men ( $n=194$ ) and 39.2% who were white cisgender women ( $n=326$ ) (table 2). Notably, 16.7% of respondents preferred not to disclose their race or gender identity.

There were 33.9% of respondents who reported having a disability ( $n=368$ ), mostly commonly a mental health disorder ( $n=80$ , 8.6%), followed by a chronic illness (<5%) (table 1). Overall, 31.8% and 17.8% of respondents considered themselves a visible and non-visible minority, respectively ( $n=346$ ,  $n=194$ ).

### Leadership roles

There were 386 respondents who held a current leadership position (35.5%) (table 3). Among our participants, there was a similar proportion of cisgender women and cisgender men

**Table 1** Demographic and workplace representation of the survey cohort, compared with known characteristics of Albertan or Canadian physicians and the general population of Alberta

Characteristics	Survey respondents (n)	Survey respondents (%)	Albertan physicians	General population
Entire cohort	1087	–	9.3%	
<b>Demographic characteristics of survey respondents</b>				
<b>Gender identity</b>				
	Survey respondents (n)	Survey respondents (%)	Sex of Albertan physicians <sup>5</sup>	Sex or gender identity of Albertans <sup>35</sup>
Cisgender men	363	33.4	60.8%	50.1%
Cisgender women	509	46.8	39.2%	49.9%
Transgender men	1–25	<3%	Unknown/Not collected	
Transgender women	1–25			
Non-binary gender	1–25			
Gender diverse	1–25			
Two Spirit	1–25			
Self-described, unsure or preferred not to answer	48	18.5		
<b>Sexual orientation</b>				
	Survey respondents (n)	Survey respondents (%)	Sexual orientation of physicians	Sexual orientation of Canadians <sup>36</sup>
Member of the LGBTQI2S+community	25–50	<5%	Unknown	3.0%
Heterosexual	>1000	>95%		97.0%
<b>Racial identity*</b>				
	Survey respondents (n)	Survey respondents (%)	Racial identity of Canadian physicians <sup>8</sup>	Racial identity of Albertan residents <sup>35</sup>
Black	50	4.6	2.2%	3.3%
White	547	50.3	70.3%	76.5%
Indigenous	1–25	<3%	<1%	6.5%
Hispanic	1–25	<3%	<1%	1.4%
Latinx	1–25	<3%		
Middle Eastern	53	4.9	3.5%	1.4%
South Asian	82	7.5	10.4%	5.8%
East Asian	67	6.2	7.4%	4.0%
Southeast Asian	1–25	<3%	1.2%	1.1%
Race not listed	33	3.0	Unknown	Unknown
Preferred not to answer	188	17.3		
<b>Ability</b>				
	Survey respondents (n)	Survey respondents (%)	Prevalence of disability among physicians	Prevalence of disability among Albertan adults <sup>17</sup>
No disability or other ability	693	74.1	Unknown	87.5%
An other ability or disability*	368	33.9		12.5%
A sensory impairment	25–50	<5%		5.5%
A learning disability	25–50	<5%		2.0%
A long-term medical illness	25–50	<5%		Not reported
A mobility or functional impairment	1–25	<3%		6.4%
A mental health disorder	80	8.6		3.3%
A temporary impairment	1–25	<3%		Not reported
A other ability not listed above	1–25	<3%		Unknown
Prefer not to answer	25–50	<5%		
<b>Work characteristics of survey respondents</b>				
	Survey respondents (n)	Survey respondents (%)	Albertan physicians <sup>5</sup>	
<b>Discipline of practice</b>				
Family medicine	291	33.4	50.0%	
Medical specialty	381	43.7	39.9%	
Surgical specialty	88	10.1	10.1%	
Not listed	96	11.1	Unknown	
Preferred not to answer	15	1.7		
<b>Years in practice</b>				
<5 years	180	20.8	5.9%	

Continued

Table 1 Continued

Characteristics	Survey respondents (n)	Survey respondents (%)	Albertan physicians	General population
5–10 years	178	20.6	15.5%	
11–15 years	125	14.5	14.8%	
16–20 years	104	12.0	13.8%	
21–25 years	88	10.2	13.1%	
Longer than 25 years	181	20.9	36.9%	
<b>Practice location</b>				
Metropolitan centre	644	67.6	92.7%	
Urban centre	105	11.0		
Large rural centre	44	4.6	7.3%	
Rural area	62	6.5		
Remote area	21	2.2		
Not listed	77	8.1	Unknown	
<b>Practice setting*</b>				
Hospital	601	63.1		
Outpatient clinic	482	50.6		
Primary care network	152	15.9		
Non-clinical administrative role	111	11.6		
Not described	80	8.4		
<b>University affiliation</b>				
University of Alberta	206	19.0		
University of Calgary	437	40.2		

\*Multiple responses permitted, percentages may exceed 100%.

LGBTQI2S+, Lesbian, gay, bisexual, transgender, queer, questioning, intersex, and two-spirit - a diverse group of people who have a sexual orientation other than heterosexual and/or a gender identity other than cisgender.

leaders (41.1% and 46.0%;  $p=0.15$ ). Though 50.3% of the study sample were white, 64.2% of participants with leadership roles were white, compared with 32.1% of leaders who identified as BIPOC ( $p=0.06$ ; table 3; figure 1). Fewer than 5% of persons in leadership positions were black and fewer than 3% were Indigenous. As a proportion of respondents in their race and gender identity group, white cisgender men respondents occupied the highest proportion of leadership roles, though this difference did not reach statistical significance (53.4%,  $n=101$  of 189;  $p=0.15$ ; table 3; figure 2A).

Most leadership roles were compensated ( $n=247$ , 64.0%; table 3; figure 2A) and compensation did not differ by race, gender identity or intersectional identities ( $p=0.53$ ,  $p=0.66$ , and  $p=0.53$ , respectively). Fewer cisgender women had a full-time equivalent (FTE) allocation for their primary role compared with cisgender men ( $p=0.002$ ; figure 2A). Over a quarter of physician leaders always exceeded their compensated FTE for their leadership role (figure 2B); exceeding the compensated FTE was least common for white cisgender men compared with other groups (figure 2B).

Thirteen per cent of participants were on an equity, diversity or inclusion (EDI) committee ( $n=95$ ; figure 2A). BIPOC and cisgender women respondents were more often on an

EDI committee than white and cisgender men participants ( $p=0.03$  and  $p=0.004$ ), and BIPOC cisgender women were more often on EDI committees than any other group ( $p=0.001$ ).

### Academic positions

There were 637 participants (58.6%) who had an academic affiliation (table 3; figures 1 and 3). There was no difference in the proportion of cisgender men and women who had academic affiliations (69.7% and 72.7%, respectively,  $p=0.28$ ); however, a greater proportion of white respondents had academic positions compared with BIPOC respondents (78.7% and 66.9%,  $p<0.01$ ). There were fewer than 25 total black and Indigenous physician respondents with academic affiliations (<5%).

A greater proportion of cisgender women reported being told not to apply for promotion compared with cisgender men (19.8% ( $n=71$ ) compared with 12.8% ( $n=32$ ),  $p=0.03$ ) (figure 3). Most participants commented that they were told by their leadership that they were not 'ready', not qualified, nor did not have enough publications. Seven cisgender women reported maternal discrimination related to their promotions; examples included being told that 'women tended to 'not be successful in academic positions because they had competing priorities'',

Table 2 Gender identity and race of participants. (% by column, row where applicable)

	Entire cohort	Black	White	Asian	Indigenous	Hispanic/Latinx	Middle Eastern	Prefer not to answer
Entire cohort	1087	25–50 (~5%)	547 (50.3)	278 (25.6)	1–25 (<3%)	1–25 (<3%)	53 (4.9%)	181 (16.7)
Cisgender men	363 (33.4)	0–25 (<3%)	194 (23.4)	87 (8.0)	0–25 (<3%)	0–25 (<3%)	27 (2.5%)	
Cisgender women	509 (46.8)	0–25 (<3%)	326 (39.2)	104 (9.6)	0–25 (<3%)	0–25 (<3%)	0–25 (<3%)	
Transgender, non-binary gender, two-spirit, gender diverse or self-described gender	25–50 (<5%)	0–25 (<3%)	0–25 (<3%)	0–25 (<3%)	0–25 (<3%)	0–25 (<3%)	0–25 (<3%)	

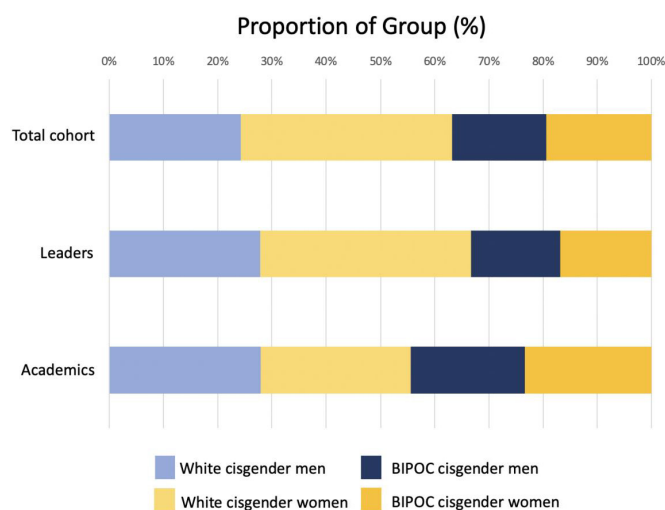
**Table 3** Characteristics of leadership and academic positions by participant demographics

	Total respondents (n, %)	Leadership role (n, % of demographic, % of leaders)	Compensated (n, %)	Number of leadership roles (median, IQR)	FTE (median, IQR)	Academic affiliation (n, % of demographic, % of academics)
Total	1078	386 (35.5)	247 (64.0)	1 (1–2)	0.15 (0.05–0.30)	637 (58.6)
Gender Identity						
Cisgender men	363 (33.4)	167 (46.0, 43.3)	105 (62.9)	1 (1–2)	0.15 (0.15–0.30)	253 (69.7, 39.7)
Cisgender women	509 (46.8)	209 (41.1, 54.1)	136 (65.1)	1 (1–2)	0.15 (0.05–0.30)	370 (72.7, 58.1)
Comparison*		P=0.15	P=0.66			P=0.28
Race						
White	547 (50.3)	248 (45.3, 64.2)	168 (67.7)	1 (1–2)	0.15 (0.05–0.30)	418 (78.7, 65.6)
Black	50 (4.6)	1–25 (30.0, <5%)	1–25 (35%–50%)	2 (1–2)	0.25 (0.10–0.80)	1–25 (30%–50%, <5%)
Asian and Middle Eastern	233 (21.4)	98 (42.1, 25.4)	60 (61.2)	2 (1–2)	0.15 (0.10–0.30)	158 (63.2, 24.8)
Indigenous	1–25 (<3%)	1–25 (57.9, <3%)	1–25 (50%–75%)	1 (1–3)	0.225 (0.05–0.40)	1–25 (50%–75%, <3%)
BIPOC	296 (37.1)	124 (41.9, 33.3)	80 (64.5)	2 (1–2)	0.20 (0.15–0.35)	198 (66.9, 31.1)
Comparison*, †		P=0.06	P=0.53			P<0.01
Intersectional identities						
White cisgender men	189 (17.4)	101 (53.4, 26.2)	68 (67.3)	1 (1–2)	0.20 (0.10–0.40)	154 (79.4, 24.2)
White cisgender women	303 (27.9)	141 (46.5, 36.5)	95 (67.4)	1 (1–2)	0.125 (0.05–0.30)	255 (78.2, 40.0)
BIPOC cisgender men	136 (12.5)	60 (44.1, 15.5)	35 (58.3)	2 (1–2)	0.15 (0.10–0.30)	87 (60.0, 13.7)
BIPOC cisgender women	151 (13.9)	61 (40.4, 15.8)	37 (60.7)	2 (1–2)	0.20 (0.10–0.40)	106 (66.3, 16.6)
Comparison*		P=0.15	P=0.53			P<0.0001

\*  $\chi^2$  tests were used to compare count outcomes between categories.

† Comparison is between white and BIPOC participants, as other racial groups had too few participants to compare. BIPOC, black, indigenous or person of colour; FTE, full-time equivalents (50 hours per week).

being told not to apply ‘because I was going on maternity leave within the next year’ or being told that her promotion would be ‘delayed due to maternity leaves, because ‘I took time off’ even



**Figure 1** Proportion of total cohort, leadership roles and academic positions occupied by each demographic group. BIPOC, black, Indigenous or person of colour.

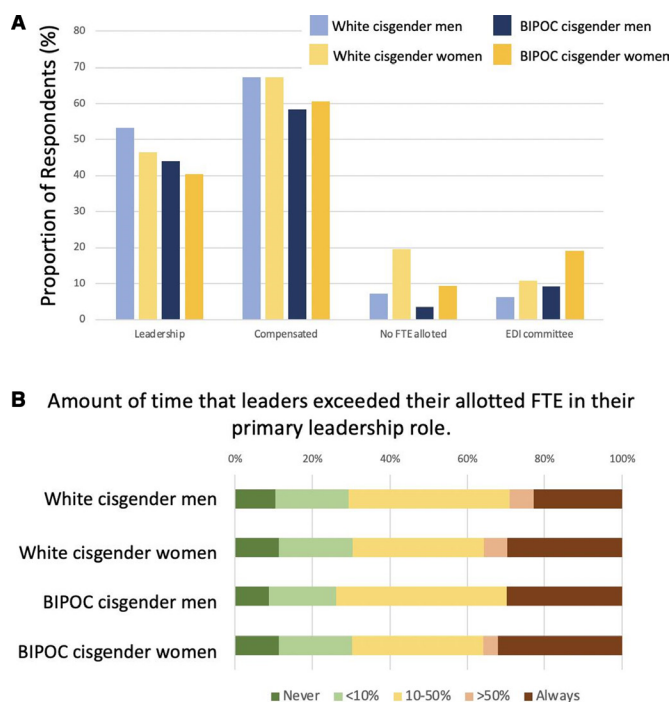
though I was still quite academically productive’. One participant was advised against applying for a promotion due to having obtained academic credentials obtained in another country and three were discouraged specifically due to their health issues.

Among those with academic affiliations, a greater proportion of cisgender men had applied for an academic promotion than cisgender women (85.4% and 78.3%, respectively,  $p=0.01$ ; figure 3). BIPOC physicians had a greater prevalence of unsuccessful promotion compared with white physicians, though the increased prevalence was not statistically significant (7.7% compared with 4.4%;  $p=0.47$ ) (figure 3).

## DISCUSSION

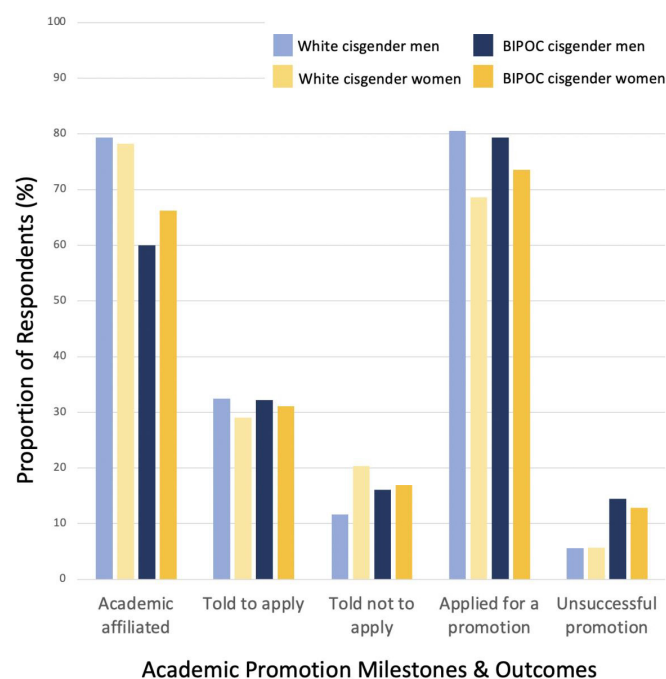
This cross-sectional survey of Albertan physicians reports novel, baseline demographic data about the diversity of the physician workforce and begins to characterise different experiences of leadership and academia based on demographic characteristics. While the proportion of Albertan physicians who are white is lower than the proportion of white Albertans in the general population, our data suggest that white physicians may be over-represented in both leadership and academic roles. In addition, white cisgender men may be under-represented on committees that aim to address EDI. Importantly, we found that certain demographic groups may be more often discouraged from applying for promotions and may be more likely to





**Figure 2** Leadership roles and characteristics by gender identity and race category. (A) Proportion of each demographic group in leadership roles and selected characteristics of these roles; (B) Amount of time that leaders exceeded their allotted FTE in their primary leadership role by gender identity and race. BIPOC, black, Indigenous or person of colour; FTE, full-time equivalent.

be unsuccessful in application for promotion; both factors may contribute to under-representation of BIPOC physicians and, in particular, BIPOC cisgender women in academic leadership. These results should inform targeted interventions to address



**Figure 3** Experiences of academic promotion and outcomes by gender and racial identity. BIPOC, black, Indigenous or person of colour.

lack of diversity among physicians and can be used as a baseline for evaluation of these interventions.

We identified race-based differences in leadership roles. While more than two-thirds of white physicians had a leadership position, less than half of black physicians and about 60% of Asian and Middle Eastern physicians had leadership roles. Though our results are not adjusted for time in practice, this under-representation of black physicians as leaders is apparent; despite accounting for 2.2% of all practising physicians, there have been no black leaders of the Canadian Medical Association, no black medical school deans, and no black inductees to the Canadian Medical Hall of Fame.<sup>10</sup> Similarly, Association of American Medical Colleges data shows that the proportion of medical school deans from under-represented races has stagnated between 10% and 15% for the past decade.<sup>18</sup> Further, our data show that while BIPOC leaders held a greater number of leadership roles than white leaders, a lesser proportion of BIPOC physician leaders were compensated for their positions compared with white physician leaders.

Overall, our data suggest the need for strategies to recruit and retain physician leaders from racial minority groups, especially BIPOC women, who had lowest leadership attainment in our study. These strategies could include quotas,<sup>19</sup> separate application streams,<sup>20</sup> opt-in selection,<sup>21</sup> evidence-based faculty development programmes<sup>22</sup> and adoption of best practices in recruiting under-represented groups.<sup>23</sup> Medical leadership training programmes should be examined for bias, exclusion and effectiveness in under-represented groups. For example, preliminary research on the professional identity work performed in formal leadership training programmes for medical leaders suggests that these identities are fluid and respond to organisational contexts<sup>22</sup>; further research on how this identity work manifests for physicians from under-represented groups who experience isolation, discrimination and bias in the organisational context may provide insights on how to tailor existing supports and training for these groups as they enter medical leadership. Existing frameworks for identifying, selecting and training medical leaders<sup>24</sup> should be critically evaluated for potential biases and evaluated for their effectiveness in under-represented groups. Lastly, medical organisations should create systems-level policies to ensure that all leaders are compensated appropriately to address potential race and gender biases.

Similarly, we report gender-based and race-based differences in academic positions. White cisgender men and women were over-represented in academic positions compared with their proportion in the study sample; while 50% of our sample identified as white, 66% of academic physicians were white. The over-representation of white physicians in academia, especially in more senior positions, is commonly reported in the literature; in the USA, 56.2% of all practising physicians, 63.1% of medical school faculty and 75.6% of professors are white.<sup>25</sup> Similarly, men were over-represented in senior academic positions in our sample, making up only 39.2% of those with an academic affiliation but 77.1% of clinical professors and 56.3% of professors. Our data suggest that this over-representation of white cisgender men is multifactorial. White cisgender men reported the lowest rate of being discouraged from applying for an academic promotion, cisgender men were more likely to apply for a promotion than women, and white physicians were most often successful in being promoted. BIPOC physicians were nearly twice as likely to report being unsuccessful in a promotion application compared with their white counterparts. These findings emphasise the need for bundled interventions to address the multiple causes of race-based disparities in academia.

Many physicians unknowingly work with another physician who is a sexual or gender minority; we estimate that between 1% and 3% of Albertan physicians have a non-binary gender identity. Our estimate is greater than the 0.7% of American medical students, 0.3% of practising physicians and 0.06% of Canadian medical students previously reported to identify with a gender identity that differed from their sex assigned at birth.<sup>6 26 27</sup> Similarly, we report that between 1% and 5% of Albertan physicians are members of the LGBTQ +community (Lesbian, gay, bisexual, transgender; the 'plus' refers to the multiple additional identities included in this heterogeneous group of people who have a sexual orientation that is not heterosexual and/or gender identity that is not cisgender), less than the 7.7% of American medical students but similar to the 3.8% of physicians and 5.4% Canadian medical students who reported being a member of the LGBTQ+ community.<sup>6 26 27</sup> Among our respondents, one-third were not open about their sexual orientation with coworkers and more than half had not shared their gender identity with colleagues, which is very similar to results of other studies of sexual and gender minority medical students.<sup>28</sup> In one study of North American medical students, one of the most common reason for not disclosing one's sexual orientation or gender identity to other physicians was due to fear of discrimination.<sup>28 29</sup> As a result, nearly 80% of participants censored themselves at work to avoid accidentally disclosing their gender identities.<sup>29</sup> Overall, these data highlight the importance of developing a workplace culture that is accepting and the need for professional competence in non-traditional gender and sexual identities.

One-third of our participants reported an other ability or disability, including nearly 9% of our sample who reported having a mental illness. This result is more than twice the 12.5% of Albertan adults who reported having a disability in 2012.<sup>30</sup> The reported prevalence of disability in the United States is 2.7% in medical students and 3.1% among practising physicians,<sup>27 31 32</sup> while 3.5% of Canadian medical students reported having a disability in 2012.<sup>6</sup> Observed differences in prevalence of disability among physicians may be explained by under-reporting<sup>31</sup> and dynamic definitions of what constitutes a disability.<sup>32</sup> Literature on physicians with disabilities suggests that these physicians experience multiple barriers in the workplace that are due to structural and personally mediated ableism.<sup>32 33</sup> These barriers and their proposed solutions are expected to differ by clinical setting and type of disability.<sup>32</sup> Further study to understand the experiences of physicians with disabilities is needed to address these barriers among practising physicians.

Our study has important limitations. The most important limitation is response bias; for example, early career physicians, rural physicians and cisgender women respondents were over-represented among our respondents. This over-representation of women respondents is in-keeping with other studies.<sup>34</sup> The second critical limitation is our low response rate, which limits our ability to make definitive statements about the diversity of Albertan physicians. Due to low numbers of certain subgroups of respondents, we had to combine groups to protect participant anonymity; combining these groups can result in collider bias due to heterogeneity among respondents who are incorrectly combined, which is most likely to occur among the 'BIPOC' category and may bias results for this group toward null effects. In addition, our results may be confounded by social desirability bias, where respondents adjust their answers to be more favourably viewed.

This study represents the first attempt to enumerate the diversity of Canadian physicians beyond binary sex, including

data on intersectional identities. These data should inform and evaluate efforts to increase representation of minoritised physicians by tracking changes over time or comparing leadership roles to current demographics in the general physician workforce. In addition, these data re-emphasise the importance of cultural safe, professional workplaces, given the diversity of identities among physicians. Physicians and trainees should understand and use appropriate terminology and language to avoid unintentional harm to their colleagues, who can be expected to hold diverse identities. Continuing medical education that addresses our evolving understanding of these identities could be helpful.

Further, our data suggest that observed differences in academic attainment occur along the entire career spectrum including at appointment, through support for promotion, and likelihood of successful promotion application. Interventions to address these disparities will be complex and must be multifaceted, but could include opt-in selection for promotion,<sup>21</sup> promotion mentorship programmes, and masked review of applications.

## CONCLUSION

This study is consistent with other literature that the medical workforce in Alberta remains predominantly made up of white, cisgender men, heterosexual and physicians without disabilities. Physicians with these characteristics are further over-represented in leadership and decision-making positions. Our data further suggest that BIPOC cisgender women are least represented in academic leadership positions; this should be a targeted area of action for universities. Altogether, these data provide impetus for intentional efforts to reduce barriers for under-represented groups.

**Twitter** Shannon M Ruzycski @ShannonRuzycski

**Acknowledgements** Angela Unsworth, Mona Sikal, Marni Panas, Jamie Rice, Lisa Beesley, and Debrah Wirtzfeld from Alberta Health Services; Stephanie Usher from the Alberta Medical Association; Melissa Campbell and Nicole Kain from the College of Physicians and Surgeons of Alberta; for their assistance in design and/or distribution of the survey.

**Contributors** SMR, CB, SBA, JH-L and PR contributed to the planning, design, conduct, reporting and editing of the final draft of this project. SMR and PR performed the data analysis. SMR and JH-L wrote the first draft of the manuscript. SMR is responsible and the guarantor for the final manuscript.

**Funding** The authors have not declared a specific grant for this research from any funding agency in the public, commercial or not-for-profit sectors.

**Competing interests** None declared.

**Patient consent for publication** Not applicable.

**Ethics approval** This study was approved by the University of Calgary's institutional ethics review board (REB20-1138).

**Provenance and peer review** Not commissioned; externally peer reviewed.

**Data availability statement** Data are available on reasonable request. Select data are available upon reasonable request - as providing all the data would be identifying.

**Supplemental material** This content has been supplied by the author(s). It has not been vetted by BMJ Publishing Group Limited (BMJ) and may not have been peer-reviewed. Any opinions or recommendations discussed are solely those of the author(s) and are not endorsed by BMJ. BMJ disclaims all liability and responsibility arising from any reliance placed on the content. Where the content includes any translated material, BMJ does not warrant the accuracy and reliability of the translations (including but not limited to local regulations, clinical guidelines, terminology, drug names and drug dosages), and is not responsible for any error and/or omissions arising from translation and adaptation or otherwise.

**ORCID iD**

Shannon M Ruzycski <http://orcid.org/0000-0002-8122-2910>

## REFERENCES

- 1 Greenwood BN, Hardeman RR, Huang L, *et al*. Physician-Patient racial concordance and disparities in birthing mortality for newborns. *Proc Natl Acad Sci U S A* 2020;117:21194–200.
- 2 Whittle DK, Orfield G, Silen W, *et al*. Educational benefits of diversity in medical school: a survey of students. *Acad Med* 2003;78:460–6.
- 3 Freeman BK, Landry A, Trevino R, *et al*. Understanding the leaky pipeline: perceived barriers to pursuing a career in medicine or dentistry among Underrepresented-in-Medicine undergraduate students. *Acad Med* 2016;91:987–93.
- 4 Glauser W. *Scrubbed: Ontario emergency room chief faces questions about failing to hire any female doctors in 16 years. The globe and mail*, 2018.
- 5 Information CloH. *Supply, distribution and migration of physicians in Canada, 2019 - Data Tables*. Ottawa, ON: Canadian Institute of Health Information, 2020.
- 6 Young ME, Razack S, Hanson MD, *et al*. Calling for a broader conceptualization of diversity: surface and deep diversity in four Canadian medical schools. *Acad Med* 2012;87:1501–10.
- 7 Canada S. Data tables, 2016 Census. Visible Minority (15), Highest Certificate, Diploma or Degree (15), Generation Status (4), Age (9) and Sex (3) for the Population Aged 15 Years and Over in Private Households of Canada, Provinces and Territories and Census Metropolitan Areas, 2016 Census - 25% Sample Data. Statistics Canada 2019.
- 8 Canada S. Occupation - National Occupational Classification (NOC) 2016 (691), Employment Income Statistics (3), Highest Certificate, Diploma or Degree (7), Visible Minority (15), Work Activity During the Reference Year (4), Age (4D) and Sex (3) for the Population Aged 15 Years and Over Who Worked in 2015 and Reported Employment Income in 2015, in Private Households of Canada, Provinces and Territories and Census Metropolitan Areas, 2016 Census - 25% Sample Data 2019.
- 9 Hunter J, Crofts H, Keehn A, *et al*. Gender imbalance amongst promotion and leadership in academic surgical programs in Canada: a cross-sectional investigation. *PLoS One* 2021;16:e0256742.
- 10 Annan H. Take black excellence all the way to the top: addressing black underrepresentation in Canadian medical leadership. *Can J Physician Leadersh* 2020;7:18–23.
- 11 Eysenbach G. Improving the quality of web surveys: the checklist for reporting results of Internet E-Surveys (cherries). *J Med Internet Res* 2004;6:e34.
- 12 Tong A, Sainsbury P, Craig J. Consolidated criteria for reporting qualitative research (COREQ): a 32-item checklist for interviews and focus groups. *Int J Qual Health Care* 2007;19:349–57.
- 13 Lindqvist A, Back EA, Back H. *Measuring gender in surveys: social psychological perspectives. gender diversity in survey research workshop*, 2018.
- 14 Fernandez T, Godwin A, Doyle J. *More comprehensive and inclusive approaches to demographic data collection. school of engineering education graduate student series*, 2016.
- 15 Information CloH. *Scott's Medical Database. In: CIHI, editor*, 2020.
- 16 Alberta Go. Alberta population estimates 2019. Available: <https://www.alberta.ca/population-statistics.aspx>
- 17 Government A. *Prevalence of disability by age group and sex, Alberta and Canada. Alberta government*, 2015.
- 18 Colleges AAoM. *U.S. Medical school deans by dean type and Race/Ethnicity (URM vs. non-URM). American association of medical colleges*, 2021.
- 19 Ruzycski SM, Franceschet S, Brown A. Making medical leadership more diverse. *BMJ* 2021;373:n945.
- 20 Panaccione R. Introduction of the black applicant admissions process University of Calgary MD program admissions, 2020. Available: <https://wpsites.ucalgary.ca/mdadmissions/2020/07/07/introduction-of-the-black-applicant-admissions-process-baap/>
- 21 He JC, Kang SK, Lacetera N. Opt-out choice framing attenuates gender differences in the decision to compete in the laboratory and in the field. *Proc Natl Acad Sci U S A* 2021;118. doi:10.1073/pnas.2108337118. [Epub ahead of print: 19 10 2021].
- 22 Guevara JP, Adanga E, Avakame E, *et al*. Minority faculty development programs and underrepresented minority faculty representation at US medical schools. *JAMA* 2013;310:2297–304.
- 23 Sensoy Özlem, Diangelo R. "We Are All for Diversity, but...": How Faculty Hiring Committees Reproduce Whiteness and Practical Suggestions for How They Can Change. *Harv Educ Rev* 2017;87:557–80.
- 24 Bharwani A, Kline T, Patterson M. A stakeholder-based approach to leadership development training: the case of medical education in Canada. *Int J Train Dev* 2017;21:211–23.
- 25 Colleges AAoM. *Table 11. US medical school faculty by sex, race, Race/Ethnicity, and RANK, 2020. Association of American medical colleges*, 2021.
- 26 Colleges AoAM. *Matriculating student questionnaire. Association of American medical colleges*, 2018.
- 27 Nouri Z, Dill MJ, Conrad SS, *et al*. Estimated prevalence of US physicians with disabilities. *JAMA Netw Open* 2021;4:e211254.
- 28 Mansh M, White W, Gee-Tong L, *et al*. Sexual and gender minority identity disclosure during undergraduate medical education: "in the closet" in medical school. *Acad Med* 2015;90:634–44.
- 29 Dimant OE, Cook TE, Greene RE, *et al*. Experiences of transgender and gender nonbinary medical students and physicians. *Transgend Health* 2019;4:209–16.
- 30 Canada S. Adults with disabilities - Alberta 2013 [Table 13-0-0345-01]. Available: <https://www150.statcan.gc.ca/t1/tbl1/en/tv.action?pid=1310034501&pickMembers%5B0%5D=1.10&pickMembers%5B1%5D=3.1&pickMembers%5B2%5D=4.1>
- 31 Meeks LM, Herzer KR. Prevalence of Self-disclosed disability among medical students in US Allopathic medical schools. *JAMA* 2016;316:2271–2.
- 32 Meeks LM, Jain NR. *Accessibility, inclusion, and action in medical education*. Washington, DC: Association of American Medical Colleges, 2018.
- 33 Moulton D. Physicians with disabilities often undervalued. *CMAJ* 2017;189:E678–9.
- 34 Ruzycski SM, Freeman G, Bharwani A, *et al*. Association of physician characteristics with perceptions and experiences of gender equity in an academic internal medicine department. *JAMA Netw Open* 2019;2:e1915165.
- 35 Canada S. Census profile, 2016 census: statistics Canada, 2019. Available: <https://www12.statcan.gc.ca/census-recensement/2016/dp-pd/prof/details/page.cfm?Lang=E&Geo1=PR&Code1=48&Geo2=PR&Code2=01&Data=Count&SearchText=Canada&SearchType=Begins&SearchPR=01&B1=All>
- 36 Canada S. *Same-Sex couples and sexual orientation... by the numbers. statistics Canada*, 2015.